#### Colleagues, self and partner (HR) indicators – scorecard quadrant 4

#### **Breakdown of Staff Numbers and Salary Costs**

The following chart shows a breakdown of numbers and costs since January 2015.

The number of Full Time Equivalent (FTE) BCC staff has stayed around the same level over the past two quarters; however salary costs have continued to decrease.

Agency numbers have fallen for the third consecutive quarter and total agency spend is lower than this time last year (although there has been a slight increase in the last quarter).

Quarter	Number of BCC FTE	Agency, Interim & Specialist Contractor Numbers	BCC Staff Salary Costs '000	Agency, Interim & Specialist Contractor Costs '000	Agency, Interim & Specialist Contractor Headcount v BCC FTE	Agency, Interim & Specialist Contractor Costs v BCC Staff Salary	
Q4 2014/15	2,088 ↓	360 ↑	£17,257 <b>↓</b>	£3,128 <b>↑</b>	17.2% ↑	18.1% <b>↑</b>	
Q1 2015/16	2,411 <b>↑</b>	414 🔨	£16,865 <b>↓</b>	£2,971 <b>↓</b>	17.1% ↓	17.6% ↓	
Q2 2015/16	2.399 ↓	358 ↓	£17,958 🛧	£2,941 <b>↓</b>	14.9% ↓	16.3% ↓	
Q3 2015/16	2,410 🔨	311 ↓	£17,551 <b>↓</b>	£2,863 <b>↓</b>	12.9% ↓	16.3% ↔	
Q4 2015/16	2,409 ↓	297 ↓	£17,305 <b>↓</b>	£2,866 ↑	12.3% ↓	16.5% <b>↑</b>	



Source – Q4 At A Glance produced by BCC's HR Management Information team Number of BCC FTE: Equivalent number of staff if all employees were full-time.

Agency, Interim & Specialist Contractor Numbers: This is headcount rather than FTE.

BCC Staff Salary Costs: Includes overtime, expenses, one-off payments (redundancy, honorariums, etc.)

#### **Definitions**

**Agency**: An agency worker will generally hold lower grade posts and will fill in for a role within the organisational structure. They are ideally engaged on a short term basis.

**Interim**: An interim member of staff will generally hold a middle to senior grade post, concerned with the fulfilment of particular professional, functional or senior management positions and are ideally engaged on a short term basis. **Specialist Contractor**: A specialist contractor is defined as filling a post at a middle to senior grade. They are used

**Specialist Contractor**: A specialist contractor is defined as filling a post at a middle to senior grade. They are used to provide expertise that is not available in-house, fulfilling functional or senior positions within the organisational structure and are ideally engaged on a short term basis. While it is generally preferable on cost grounds to use directly employed staff, in some cases it makes more financial sense to use agency, interim or specialist contractor staff.

## **Breakdown of Figures by Business Unit**

Business Units were introduced across the Council from April 2015 as part of the Future Shape programme and therefore there is no data broken down by Business Unit prior to quarter 1 2015/16.

# Total number of BCC FTE's employed

			n's Social d Learning				
Business Unit	Communities, Health and Adult Social Care	Learning , Skills & Preventi on Children & Families Service		Transport, Economy, Environment	Business Services Plus	HQ	
Q1 2015/16	505	616	416	135	651	87	
Q2 2015/16	476	567	426	145	673	91	
Q3 2015/16	513	560	423	149	674	91	
Q4 2015/16	509	553	429	149	671	89	

Source – Q4 At A Glance produced by BCC's HR Management Information team

## **BCC Staff Salary Costs ('000)**

			n's Social d Learning				
Business Unit	Communities, Health and Adult Social Care	Learning , Skills & Preventi on	Children & Families Service	Transport, Economy, Environment	Business Services Plus	HQ	
Q1 2015/16	£4,018	£2,533	£3,444	£1,211	£4,610	£1,050	
Q2 2015/16	£4,274	£2,583	£3,764	£1,312	£4,940	£1,085	
Q3 2015/16	£4,106	£2,522	£3,804	£1,401	£4,811	£1,158	
Q4 2015/16	£4,020	£2,407	£3,821	£1,346	£4,812	£1,101	

Source – Q4 At A Glance produced by BCC's HR Management Information team

## **Number of Agency, Interim & Specialist Contractors**

			n's Social d Learning				
Business Unit	Communities, Health and Adult Social Care	Learning , Skills & Families Preventi on Service		Transport, Economy, Environment	Business Services Plus	HQ	
Q1 2015/16	87	10	238	12	62	5	
Q2 2015/16	75	7	190	17	65	4	
Q3 2015/16	70	3	189	18	61	4	
Q4 2015/16	50	6	199	17	51	4	

Source – Q4 At A Glance produced by BCC's HR Management Information team

## Cost of Agency, Interim & Specialist Contractors ('000)

			n's Social d Learning				
Business Unit	Communities, Health and Adult Social Care	Learning , Skills & Preventi on Children & Families Service		Transport, Economy, Environment	Business Services Plus	HQ	
Q1 2015/16	£824	£29 £1,601		£156	£330	£32	
Q2 2015/16	£788	£17	£1,579	£163	£359	£35	
Q3 2015/16	£733	£16	£1,481	£214	£369	£49	
Q4 2015/16	£601	£48	£1,631	£210	£359	£16	

Source – Q4 At A Glance produced by BCC's HR Management Information team

# **Health and Safety Statistics**

Recorded Accidents (Acc.) and Incidents (Inc.)*												
Business Unit	Commu Health Adult S Car	and <sup>°</sup> Social	Socia	ren's I Care earning		sport, omy, nment	Business Services Plus		HQ		TOTALS	
	Acc.	Inc.	Acc.	Inc.	Acc.	Inc.	Acc.	Inc.	Acc.	Inc.	Acc.	Inc.
Q1 2015/16	2	1	5	5	0	0	0	0	0	0	7	6
Q2 2015/16	1	1	3	5	0	0	2	0	0	0	6	6
Q3 2015/16	0	1	0	0	0	0	4	0	0	0	4	1
Q4 2015/16	1	0	9	7	0	2	1	2	0	0	11	11

Source – Q4 At A Glance produced by BCC's HR Management Information team

#### \* Definitions -

- **An Accident** injury to a person as a result of an unintended event e.g. slip, trip, fall, contact with an object, exposure to harmful substance etc.
- **An Incident** covers physical assault (intentional or unintentional), verbal abuse, threats and deliberate property damage. People may be affected physically or psychologically.